



**Municipality of Anchorage**

# **PUBLIC UTILITIES**

***PROPOSED 2009 (UPDATE)***

**MUNICIPAL UTILITY/  
ENTERPRISE ACTIVITY**

***OPERATING BUDGETS***

**&**

***PROPOSED 2009-2014***

**MUNICIPAL UTILITY/  
ENTERPRISE ACTIVITY**

***CAPITAL IMPROVEMENT***

***PROGRAM***

**Mark Begich, Mayor  
Anchorage, Alaska**

September 30, 2008

Dear Residents of Anchorage,

Enclosed are proposed 2009 updates for Municipal Utilities/Enterprise Activities Operating Budgets and the proposed Municipal Utilities/Enterprise Activities 2009-2014 Capital Improvement Budget/Program.

Beginning in 2006, the Municipality of Anchorage implemented a biennial budget process for municipal utilities/enterprise activities. As part of the biennial budget mid-cycle review process, operating and capital budgets are resubmitted at this time for Assembly review, approval and appropriation as required.

The primary goal of our utilities continues to be providing quality service at reasonable rates. Our utilities will continue to meet debt service requirements, prudently increase equity, adequately maintain cash reserves and generate sufficient revenues to maintain their plants in good working condition.

I am proud of the management and performance of our utilities and will continue to encourage each utility to achieve greater efficiencies while maintaining quality service.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mark Begich". The signature is fluid and cursive, with a long, sweeping tail on the final letter.

Mark Begich  
Mayor

**MUNICIPAL UTILITIES/ENTERPRISE ACTIVITIES  
PROPOSED  
2009 OPERATING BUDGET UPDATE  
and  
2009-2014 CAPITAL BUDGETS**

**Table of Contents**

		<u>Page</u>
<b>I.</b>	<b>ANCHORAGE WATER AND WASTEWATER UTILITY</b>	
	Water Utility Operating Budget .....	1
	Water Utility Capital Improvement Budget/Program .....	2
	Wastewater Utility Operating Budget .....	3
	Wastewater Utility Capital Improvement Budget/Program .....	4
<b>II.</b>	<b>MERRILL FIELD AIRPORT</b>	
	Operating Budget.....	5
	Capital Improvement Budget/Program .....	6
<b>III.</b>	<b>MUNICIPAL LIGHT AND POWER</b>	
	Operating Budget.....	7
	Capital Improvement Budget/Program .....	8
<b>IV.</b>	<b>PORT OF ANCHORAGE</b>	
	Operating Budget.....	9
	Capital Improvement Budget/Program .....	10
<b>V.</b>	<b>SOLID WASTE SERVICES</b>	
	Refuse Collections Utility Operating Budget .....	11
	Refuse Collections Utility Capital Improvement Budget/Program .....	12
	Disposal Utility Operating Budget.....	13
	Disposal Utility Capital Improvement Budget/Program .....	14